

What elite sport can teach us about leadership, management and performance



#### Lessons from sport and vice versa



# Dealing with success and failure unpicking resilience



#### Flexing YOUR style checking blind spots



# **PSYCHOLOGICAL SAFETY**

#### WHEN YOU HAVE IT: WHEN YOU DON'T:

See mistakes as opportunities to learn	See mistakes as threats to your career
Willing to take risks and fail	Unwilling to rock the boat
Speaking your mind in meetings	Keeping your ideas to yourself
Openly sharing your struggles	Only touting your strengths
Trust in your teammates and supervisors	Fear of your teammates and supervisors
Sticking your neck out	Having it chopped off

@AdamMGrant

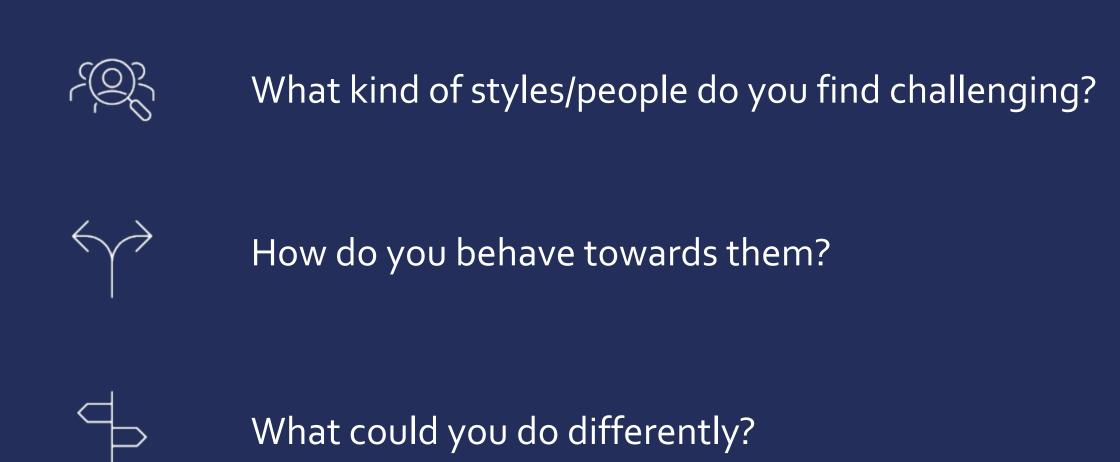
## Culture lies in the behaviours you reward and punish

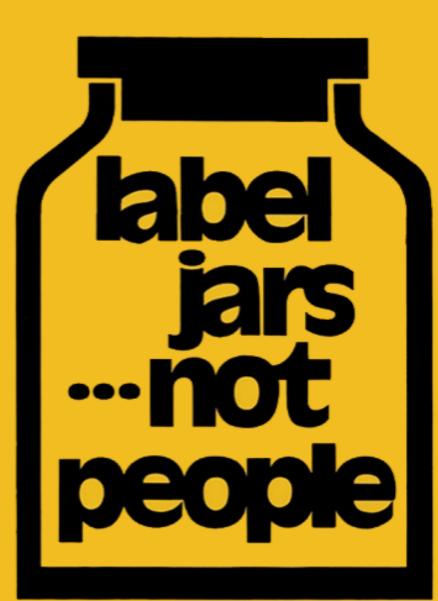
(not the words on the wall)

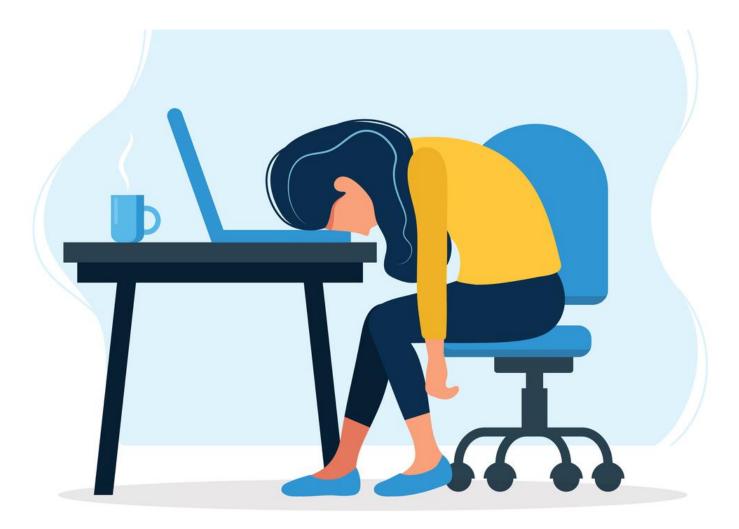




# Some reflection....













Check your predictive brain/autopilot



Challenge labels and biases – think again



Check the amount of time you spend with your 'in-group'



Play detective to find commonality

You can't always change the culture of your company, but you can always improve the culture of your team



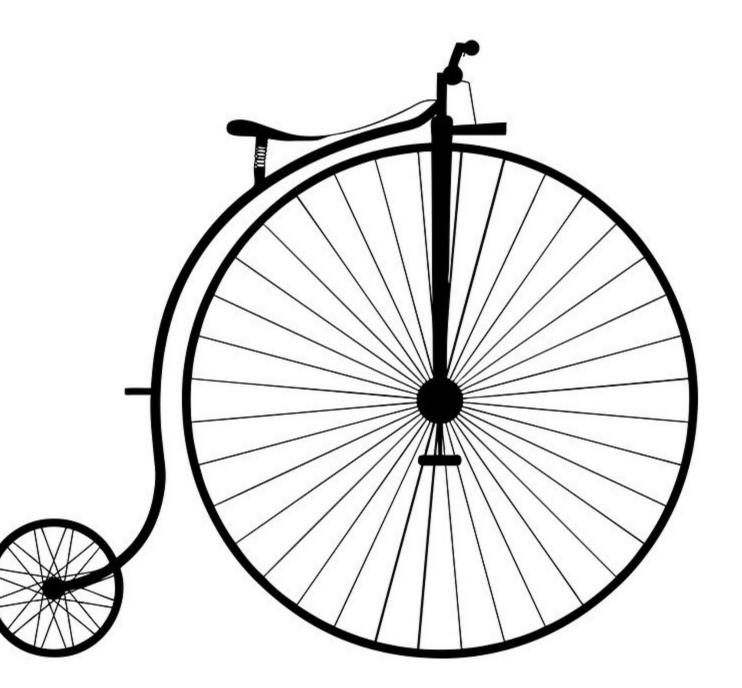
# DEALING WITH SUCCESS AND FAILURE

The role of resilience











Think about one of your "loser" stories (We all have them!)

# How do you react in a crisis?

# What about when the little things build up?

- Goals and purpose
  - Selftalk
  - Reflection
- Managing emotions
  - Persistence/grit



#### Pessimists:

- Learned helplessness
- Perceived lack of control
- "give up"

#### Optimists:

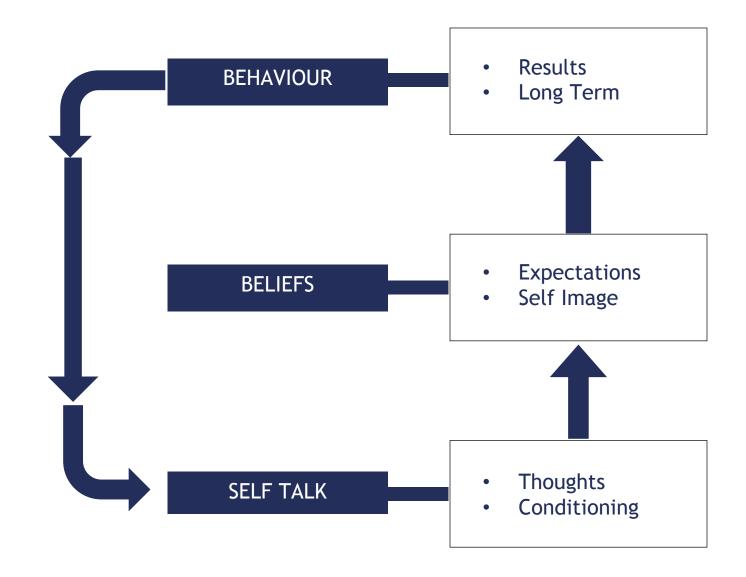
- Respond to challenge
- Performance/health benefits
- Resilience



## Authentic optimism or "positive realities"

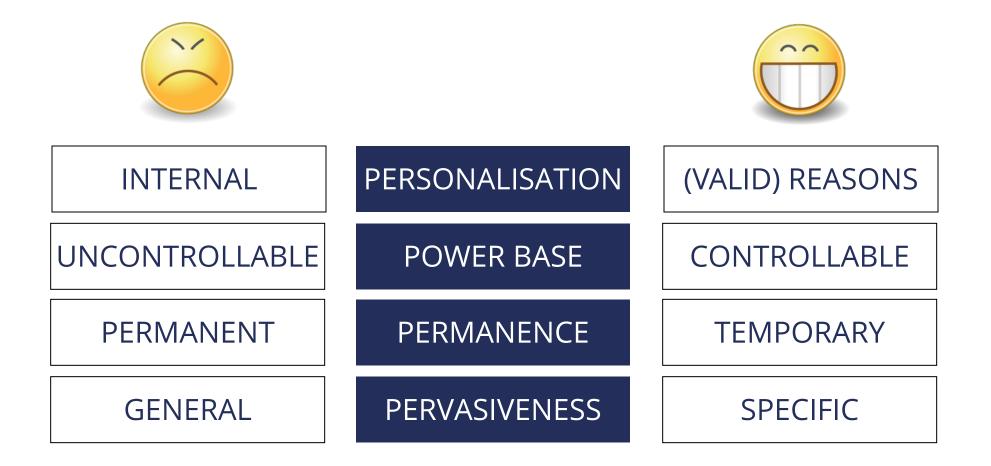
"You cannot positive your way to winning the league"







### EXPLANATORY STYLE



## PUTTING

l'm crap under pressure	PERSONALISATION	I rushed my routine
There's nothing I can do	POWER BASE	I will take control and
It's always the worst part	PERMANENCE	l've got a plan
My putting is ****	PERVASIVENESS	Focus on short putts



l'm weak and people do not respect me	PERSONALISATION	l didn't get my message across It was rushed
There's nothing I can do	POWER BASE	I will communicate with key people and follow up
I'll never be able to lead	PERMANENCE	I need to plan my time better
l can't lead	PERVASIVENESS	My presentation wasn't good enough today



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## Resilience is for all

it is not the exclusive domain of the few



Be aware of your explanatory style challenge and reframe self talk



Note irrational language "must" "need" "should"



Use it as a coaching framework apply it with your families/team-mates