5 SURPRISING WAYS TO BOOST/ Re-BUILD THE VALUE OF A BUSINESS

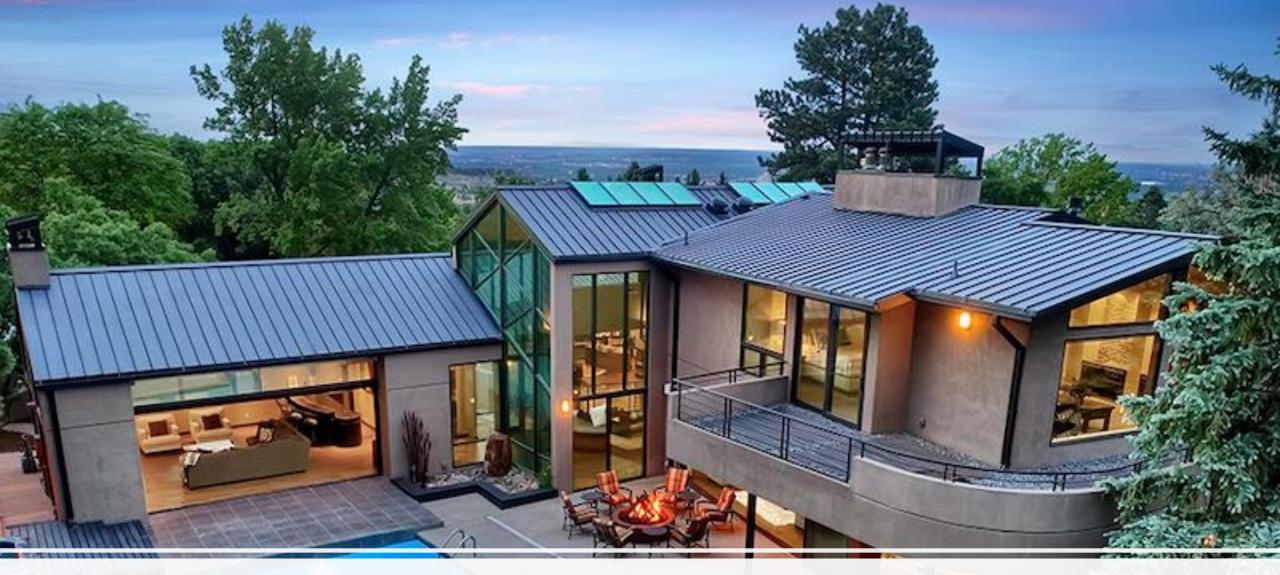
& How to Reinvent yourself in a Crisis



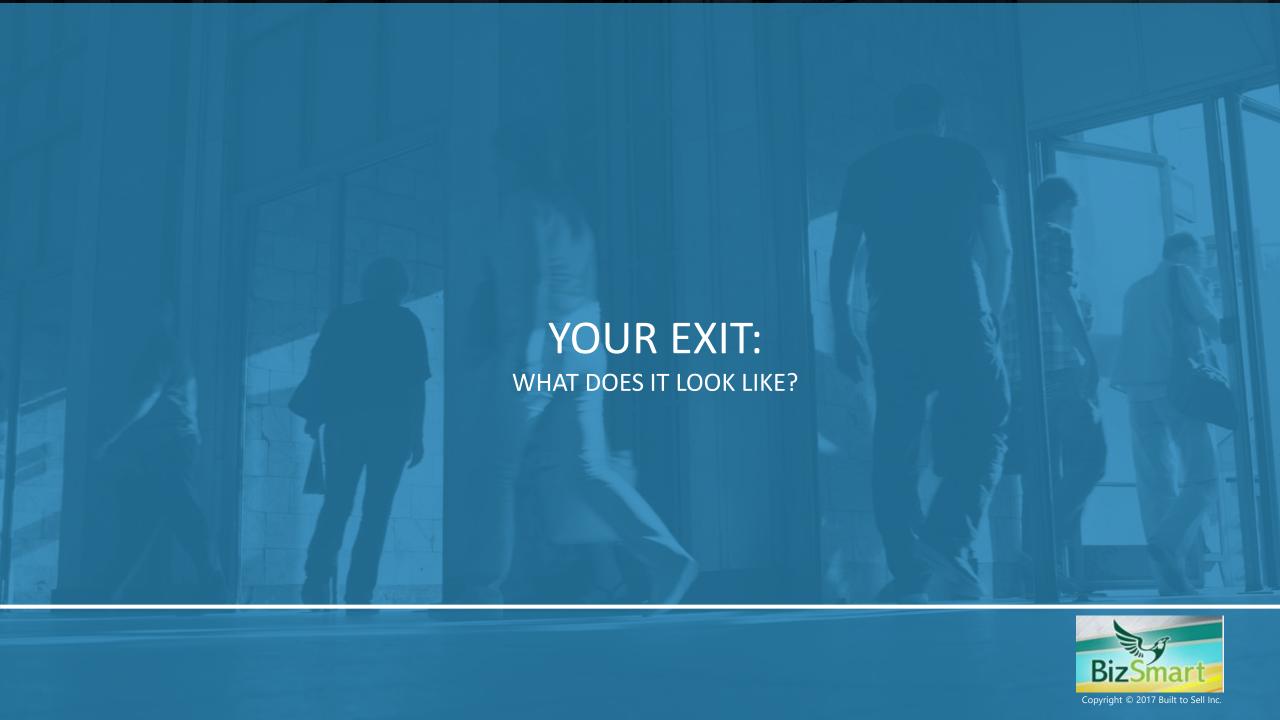
Who's in the room...?

- Who are you?
- What's your business?
 - Name
 - One-liner about what it does
- What's your role?
- One word to describe how you are feeling
 - Mentally
 - Physically
 - Emotionally





Or Would You Build Your Dream Home?



Your Exit

- When?
- Who?
- What next?
- How much?
- What multiple?
- Cash or stock or what is the proportion?
- Earn out/ what proportion and how long?
- What is your role after ?
- What about your staff?
- Who's running the business if not you?
- What about your branding and your values/ way of doing business?



<u>Profit</u> £200,000 <u>Multiple</u>

x 3

Value

= £600,000



Profit £240,000

<u>Multiple</u>

x 3

Value

= £720,000



<u>Profit</u> **£**200,000

<u>Multiple</u>

x 5

<u>Value</u>

= £1,000,000



Profit **£240,000**

<u>Multiple</u>

x 5

<u>Value</u>

= £1,200,000



Score 59 8 Key Value Builder Drivers INDUSTRY AVERAGE **Financial Performance Growth Potential** The Switzerland Structure Score 40 Score 63 Score 81 The Hierarchy Of Recurring Revenue The Valuation Teeter-Totter The Monopoly Control Score 75 Score 75 Score 0 **Customer Satisfaction Hub & Spoke** Score 100 Score 69



THIS IS STEPHANIE
SHE SOLD HER
\$9 MILLION
COMPANY...

...FOR \$54 MILLION





Company Value Builder Score By Offer Multiple

"What multiple of your earnings did the offer represent?"

Average multiple

Score: less than 50

Score: 50 - 60

Score: 60 - 70

Score: 70 - 80

Score: 80+

0 1 2 3 4 5 6







Companies With a Monopoly In Their Market Get 50% Higher Offers

"What multiple of your earnings did the offer represent?"

Comparing average multiple offered

Average multiple

Have Monopoly - all regions

0 1 2 3 4 5 6

















Customer Promoters Drive Value



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Calculating Your Net Promoter Score

% of Promoters: 25%

% of Passives: 70%

% of Detractors: 5%

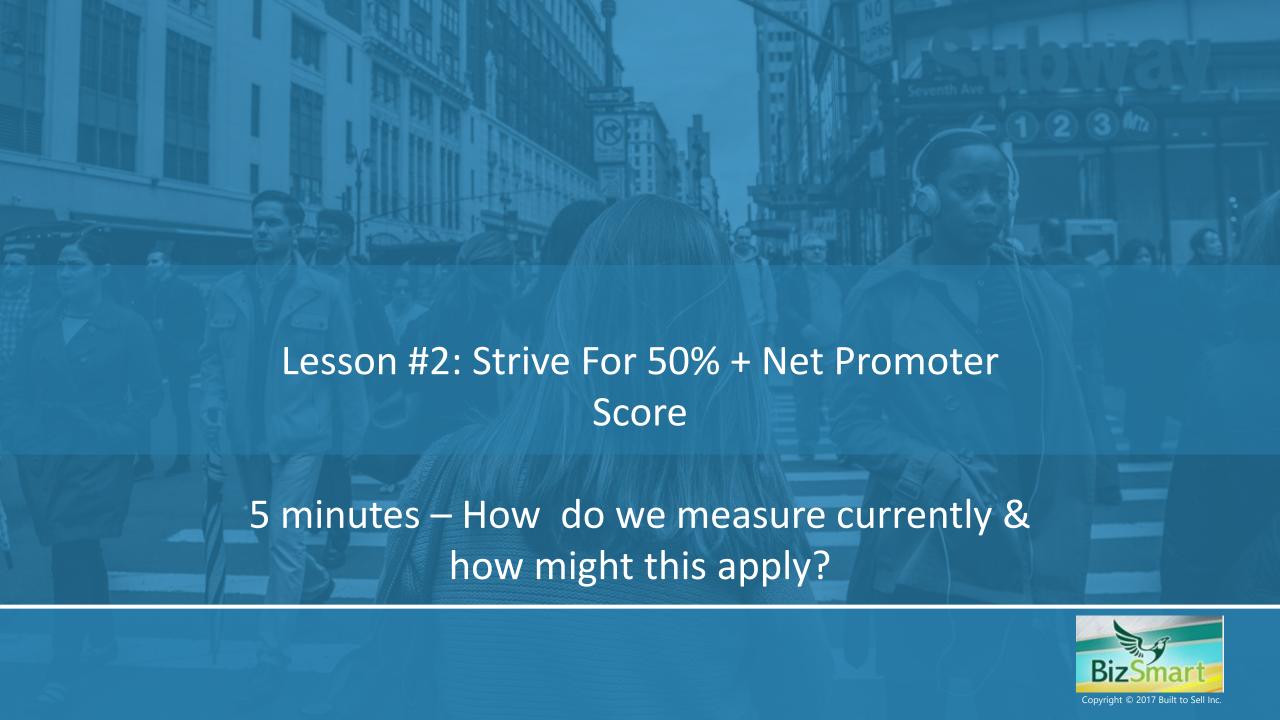
Net Promoter Score 20%



ONBOARDING
TEAM LED TO 78%
NPS SCORE







Companies With 75%+ Recurring Revenue Get Much Better Offers

"What multiple of your earnings did the offer represent?"

Comparing average multiple offered

Average multiple

75% + recurring revenue

0 1 2 3 4 5 6 7



\$9 MILLION IN REVENUE: 100% RECURRING





Lesson #3: Create Recurring Revenue Streams

5 minutes – How much of our turnover is recurring/ how could we increase?





Owner Of The Customer Relationship

"What multiple of your earnings did the offer represent?"

Average multiple

I know each of my customers by first name

I know most of my customers by first name and they usually want to deal with me rather than one of my employees.

I know some of my customers by first name

I don't know my customers personally and rarely get involved in serving an individual customer

COMPARING AVERAGE MULTIPLE OFFERED

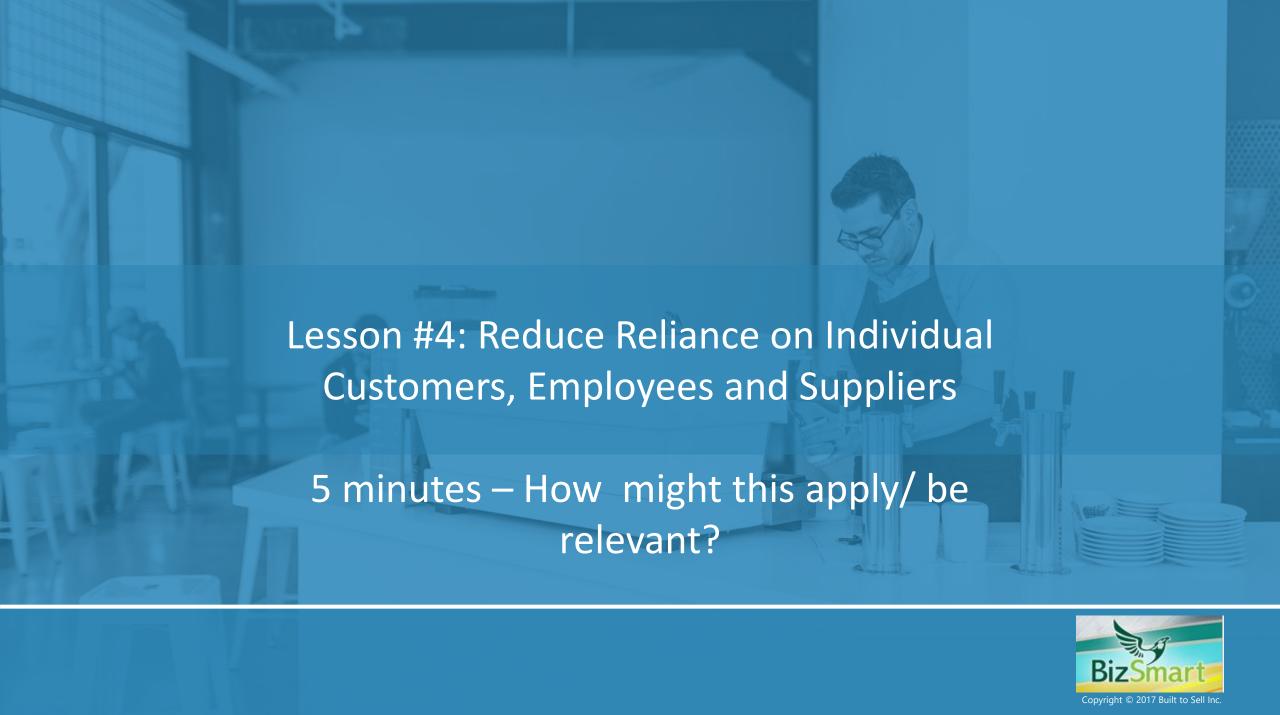




LARGEST
CUSTOMER < 1%
OF REVENUE











How Easy Would It Be To Accommodate 5 X Demand?

COMPARING AVERAGE MULTIPLE OFFERED

Average multiple

Impossible

Very Difficult

Fairly Difficult

Fairly Easy

Very Easy

) 1 2 3 4 5



GROWING AT
17%
PER YEAR



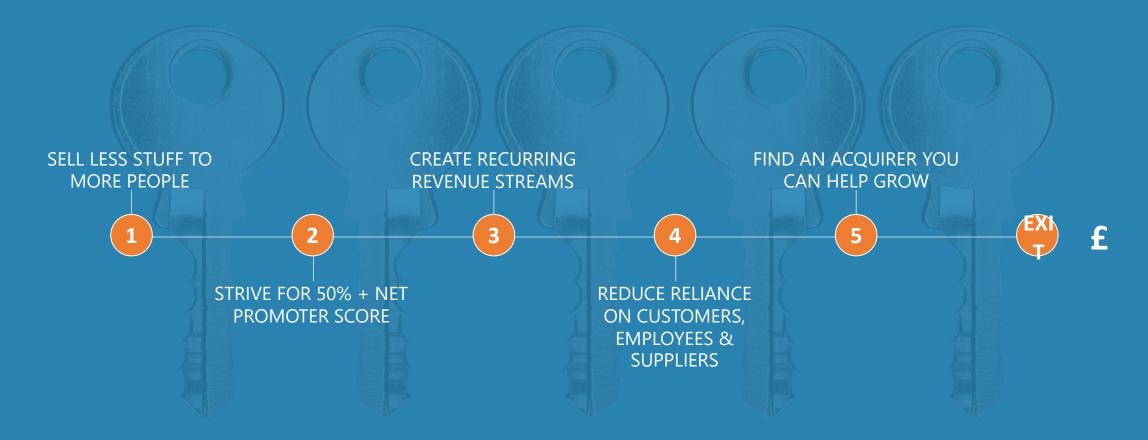




5 minutes – Do we know who might be a potential acquirer for us?



Five Keys To A Lucrative Exit







Achieve more in 90 Days than most achieve in a year!

- Clarity the ability to set goals and make decisions
- Alignment everyone on the same page
- Flexibility the ability to adjust course quickly and execute accordingly
- Great communication business rhythm
- Clear responsibilities and ownership